000		00	Return of Organization Exempt Fro	m Income Tax	OMB No. 1545-0047
For	"У	90	Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Cod		2016
Dana		the Treesury	Do not enter social security numbers on this form as it	• • • • •	Open to Public
Department of the Treasury Internal Revenue Service			Information about Form 990 and its instructions is at w		Inspection
AF	or the	e 2016 calend		ng JUN 30, 2017	
Β	heck if	C Name o	forganization	D Employer identificat	ion number
a	pplicab	PART	NERSHIPS FOR A SKILLED		
	Addre chang	work	FORCE, INC.		
	Name chang	e Doing b	usiness as	04-353	80815
	Initial return	Number	and street (or P.O. box if mail is not delivered to street address) Room	/suite E Telephone number	
	Final Feturn		LAKESIDE AVENUE 301	508-28	81-6910
	termir ated	City or t	own, state or province, country, and ZIP or foreign postal code	G Gross receipts \$	1,131,271.
	Amen	MAKL	BOROUGH, MA 01752	H(a) Is this a group retur	
	Applic tion pendi	F Name a	nd address of principal officer: SYLVIA BEVILLE	for subordinates?	
	-	SAME	AS C ABOVE	H(b) Are all subordinates includ	ded? Yes No
		empt status:		527 If "No," attach a list	. (see instructions)
			PSWINC.ORG	H(c) Group exemption n	
		-	X Corporation Trust Association Other K	Year of formation: 2000 M St	tate of legal domicile: MA
Pa	art I	Summary			
e	1	Briefly describ	e the organization's mission or most significant activities: BUILD PINDIVIDUALS AND FAMILIES TO REACH EC	ARTNERSHIPS THAT	r (1) WILL
Activities & Governance					
veri			x ▶ └── if the organization discontinued its operations or disposed o ting members of the governing body (Part VI, line 1a)		^{ts.} 15
ŝ			ependent voting members of the governing body (Part VI, line Ta)		15
ళ			······	12	
itie			of individuals employed in calendar year 2016 (Part V, line 2a)		0
cti	7a	Total unrelate	d business revenue from Part VIII, column (C), line 12		0.
Ā			business taxable income from Form 990-T, line 34		0.
				Prior Year	Current Year
Ð	8	Contributions	and grants (Part VIII, line 1h)	1,162,928.	1,103,127.
Revenue	9	Program servi	ce revenue (Part VIII, line 2g)	15,000.	15,000.
Sev.	10	Investment in	come (Part VIII, column (A), lines 3, 4, and 7d)	135.	218.
	11	Other revenue	e (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	10,725.	12,926.
			- add lines 8 through 11 (must equal Part VIII, column (A), line 12)		1,131,271.
			nilar amounts paid (Part IX, column (A), lines 1-3)		0.
		-	to or for members (Part IX, column (A), line 4)		0.
ses			compensation, employee benefits (Part IX, column (A), lines 5-10)		593,428.
en:			undraising fees (Part IX, column (A), line 11e)		0.
Expense					603,711.
			es (Part IX, column (A), lines 11a-11d, 11f-24e) s. Add lines 13-17 (must equal Part IX, column (A), line 25)		1,197,139.
			expenses. Subtract line 18 from line 12		-65,868.
or		10101001000		Beginning of Current Year	End of Year
ets lanc	20	Total assets (I	Part X, line 16)	250 422	284,544.
Ass d Ba	21		(Part X, line 26)		125,864.
Net Assets or Fund Balances	22		fund balances. Subtract line 21 from line 20	224,548.	158,680.
Pa	art II	Signature	e Block		
			I declare that I have examined this return, including accompanying schedules and		nowledge and belief, it is
true,	, correc	ct, and complete	Declaration of preparer (other than officer) is based on all information of which pr	eparer has any knowledge.	
		<u>O'read</u>	a f afficar	Dete	
Sig	n	, -		Date	
Her	е		IA BEVILLE, EXECUTIVE DIRECTOR		
		I ihe of h	אוות חמווס מות נונס		

Preparer	Firm's name ALEXANDER, ARONSON, FINNING & CO., P.C.	Firm's EIN 🕨 04-2571780
Use Only	Firm's address 🖕 50 WASHINGTON STREET	
	WESTBOROUGH, MA 01581	Phone no. 508 - 366 - 9100
May the IF	S discuss this return with the preparer shown above? (see instructions)	X Yes No
632001 11-1	LHA For Paperwork Reduction Act Notice, see the separate instructions.	Form 990 (2016)
C		CONTRACTON

Preparer's signature

Print/Type preparer's name

JOHN T. FINNING, CPA

Paid

SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

JOHN T. FINNING, CPA10/25/17

Date

PTIN

P01445870

Check

Form	PARTNERSHIPS FOR A SKILLED WORKFORCE, INC. 04-3530815 Page 2
	rt III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission: SEE PART I LINE 1
2	Did the exemination undertake any configurat program convises during the year which were not listed on the
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
3	If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$
	INCREASE THE PROBABILITY OF YOUNG PEOPLE WORKING BY SUPPORTING THEIR MATRICULATION IN HIGHER EDUCATION AND PROVIDING PLACEMENT SERVICES. SERVICES ARE PROVIDED IN BOTH FACE-TO-FACE AND ON-LINE FORMATS. THE YOUTH SITE IS YOUTHWORKINGFORWARD.
4b	(Code:) (Expenses \$
	REDUCE STAFFING SHORTAGES IN HEALTH CARE BY ENABLING LOW-INCOME PEOPLE TO GO TO COLLEGE. ADULTS REDUCE THEIR LITERACY DEFICITS BY ENROLLING IN THE HEALTH CARE LEARNING NETWORK, A WEB-BASED INSTRUCTOR FACILITATED COLLEGE PREPARATORY PROGRAM. THEY BUILD THEIR READING, COMMUNICATION, MATH AND SCIENCE SKILLS TO BE ADMITTED INTO CREDIT COURSES TO BECOME NURSES AND ALLIED HEALTH PROFESSIONS.
	REDUCE THE COST OF HEALTH CARE BY INCREASING THE ABILITY OF NURSING
	ASSISTANTS TO PROVIDE BETTER PATIENT CARE AND ALLOW THEIR NURSE
	SUPERVISORS TO DELEGATE SCHEDULING AND OTHER TASKS. THIS FREES THE
4c	(Code:) (Expenses \$ 213,285. including grants of \$) (Revenue \$) CAREER CENTERS) (Revenue \$))
	A NEW CAREER CENTER OPERATOR WAS SELECTED THROUGH A COMPETITIVE BIDDING PROCESS TO IMPLEMENT A BUSINESS MODEL FOCUSED ON MEETING EMPLOYER TALENT NEEDS. THE NEW OPERATOR IS CAREER TEAM, CONNECTICUT, WITH 20 PLUS YEARS OF EXPERIENCE TESTING NEW APPROACHES TO TALENT DEVELOPMENT.
	Other program services (Describe in Schedule O.) (Expenses \$ 94,592. including grants of \$) (Revenue \$) Total program service expenses ▶ 1,035,210.
40	Total program service expenses ► 1,035,210.

PARTNERSHIPS FOR A SKILLED WORKFORCE, INC.

04-3530815	Page 3
------------	---------------

	990 (2016) WORKFORCE, INC. 04-353)815	F	age 3
Pa	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
с	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
		F	000	(2016)

	990 (2016) WORKFORCE, INC. 04-353	0815	P	age 4
Pa	rt IV Checklist of Required Schedules (continued)			
			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			l
	Schedule J	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			37
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			v
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			x
	complete Schedule L, Part II	26		^
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member	07		x
00	of any of these persons? If "Yes," complete Schedule L, Part III	27		~
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
-	instructions for applicable filing thresholds, conditions, and exceptions):	28a		x
	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	20a		X
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	200		
C		28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	200		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	25		
00	contributions? If "Yes," complete Schedule M	30		x
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
•••	If "Yes," complete Schedule N, Part I	31		x
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		x
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?			Х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			[
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	Х	

PARTNERSHI	2S	FOR	Α	SKILLED
WORKFORCE,	II	NC.		

Pa	Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V					
				Yes	No	
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a 10)			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b C	5			
с	Did the organization comply with backup withholding rules for reportable payments to vendors and r	eportable gaming				
	(gambling) winnings to prize winners?		1c	Х		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
	filed for the calendar year ending with or within the year covered by this return	2a 12	2			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retu	rns?	2b	Х		
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	s)				
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		3a		X	
b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule	0	3b			
4a	a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a					
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?				X	
b	If "Yes," enter the name of the foreign country:					
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A					
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		5a		X	
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa		5b		X	
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		5c		<u> </u>	
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the					
_	any contributions that were not tax deductible as charitable contributions?		<u>6a</u>		X	
b	If "Yes," did the organization include with every solicitation an express statement that such contribu-	-				
-	were not tax deductible?		6b			
7	Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se	ruicae providad to the povor?	7a		x	
a b	If "Yes," did the organization notify the donor of the value of the goods or services provided?					
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w		7b		<u> </u>	
U	to file Form 8282?		7c		x	
d	"Yes," indicate the number of Forms 8282 filed during the year 7d		10			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of		7e		X	
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit cont		7f		Х	
g	If the organization received a contribution of qualified intellectual property, did the organization file F		7g			
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organiz	ation file a Form 1098-C?	7h			
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained	l by the				
	sponsoring organization have excess business holdings at any time during the year?		8			
9	Sponsoring organizations maintaining donor advised funds.					
а	Did the sponsoring organization make any taxable distributions under section 4966?		9a			
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		9b			
10	Section 501(c)(7) organizations. Enter:					
а	Initiation fees and capital contributions included on Part VIII, line 12	10a	_			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	_			
11	Section 501(c)(12) organizations. Enter:					
a		11a	-			
D	Gross income from other sources (Do not net amounts due or paid to other sources against	446				
100	amounts due or received from them.) Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	11b	120			
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	10417	12a			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	120	-			
	Is the organization licensed to issue qualified health plans in more than one state?		13a			
a	Note. See the instructions for additional information the organization must report on Schedule O.		104			
h	Enter the amount of reserves the organization is required to maintain by the states in which the					
2	organization is licensed to issue qualified health plans	13b				
с	Enter the amount of reserves on hand	13c				
			14a		X	
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedul		14b	1		

Form 990 (2016)

04-3530815 Page 6

Part VI	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response	e
	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.	

	Check if Schedule O contains a response or note to any line in this Part VI			X				
Sec	tion A. Governing Body and Management							
			Yes	No				
1a	Enter the number of voting members of the governing body at the end of the tax year 1a15							
	If there are material differences in voting rights among members of the governing body, or if the governing							
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.							
b	b Enter the number of voting members included in line 1a, above, who are independent 1b 15							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other							
	officer, director, trustee, or key employee?	2		X				
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision							
	of officers, directors, or trustees, or key employees to a management company or other person?	3		X				
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X				
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X X				
6	Did the organization have members or stockholders?	6		<u> </u>				
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or	_		v				
	more members of the governing body?	7a		X				
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			x				
•	persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:	7b						
8		0-	х					
a b	The governing body? Each committee with authority to act on behalf of the governing body?	8a 8b	X	<u> </u>				
ь 9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the	uo		<u> </u>				
9	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		x				
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)	5						
			Yes	No				
10a	Did the organization have local chapters, branches, or affiliates?	10a		X				
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,							
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b						
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х					
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.							
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х					
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х					
с	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe							
	in Schedule O how this was done	12c	Х					
13	Did the organization have a written whistleblower policy?	13	Х					
14	Did the organization have a written document retention and destruction policy?	14	Х					
15	Did the process for determining compensation of the following persons include a review and approval by independent							
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		37					
а	The organization's CEO, Executive Director, or top management official	15a	X					
b	Other officers or key employees of the organization	15b	Х					
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).							
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	40-		х				
b	taxable entity during the year?	16a		Λ				
D	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's							
	exempt status with respect to such arrangements?	16b						
Sec	tion C. Disclosure	100						
17	List the states with which a copy of this Form 990 is required to be filed MA							
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) a	vailab	le					
-	for public inspection. Indicate how you made these available. Check all that apply.							
	Own website Another's website I Don request Other (explain in Schedule O)							
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	l finan	cial					
	statements available to the public during the tax year.							
20	State the name, address, and telephone number of the person who possesses the organization's books and records:							
	SYLVIA L. BEVILLE - (508) 281-6910							
	420 LAKESIDE AVE, MARLBOROUGH, MA 01752							

Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated
	Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

WORKFORCE, INC.

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

 List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)	(C)					(D)	(E)	(F)	
Name and Title	Average	le (de ne		Position (do not check more than one			one	Reportable	Reportable	Estimated
	hours per	box	box, unless person is both an officer and a director/trustee)		compensation	compensation	amount of			
	week		cer ar		recto	or/trus	itee)	from	from related	other
	(list any	Individual trustee or director						the	organizations	compensation
	hours for related	e or d	tee			sated		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	organizations	truste	al trus		yee	mpen				and related
	below	idual	In stitutional trustee	5	Key employee	est co oyee	er			organizations
	line)	Indiv	Instit	Officer	Key e	Highest compensated employee	Former			
(1) MARY FEENEY	0.50									
CHAIR		Х		Х				0.	0.	0.
(2) MARK FEGLEY	0.50									
VICE CHAIR		Х		Х				0.	0.	0.
(3) ED BARTLEY	0.50									
TREASURER		Х		Х				0.	0.	0.
(4) ANDRIS VIZULIS	0.50								_	_
BOARD MEMBER		Х						0.	0.	0.
(5) LISA KUBIAK	0.50								_	-
BOARD MEMBER		Х						0.	0.	0.
(6) REV. J ANTHONY LLOYD	0.50									
BOARD MEMBER		х						0.	0.	0.
(7) TONI WOLF	0.50									
BOARD MEMBER		х						0.	0.	0.
(8) MARYELLEN LEVEILLE	0.50									
BOARD MEMBER		X						0.	0.	0.
(9) DAN MICHAUD	0.50								0	0
BOARD MEMBER		X						0.	0.	0.
(10) PAUL MATTHEWS	0.50	.,							0	0
BOARD MEMBER		X						0.	0.	0.
(11) ROBERT BOWER	0.50							0.	0	0
BOARD MEMBER	0.50	X						0.	0.	0.
(12) LINEA ASPESI	0.50	x						0.	0.	0.
BOARD MEMBER	0.50	<u>^</u>						0.	0.	0.
(13) RANDI GOULD BOARD MEMBER	0.50	x						0.	0.	0.
(14) DAVID PODELL	0.50	^						0.	0.	0.
(14) DAVID PODELL BOARD MEMBER	0.50	x						0.	0.	0.
(15) SETH WORBY	0.50	^						0.	0.	0.
BOARD MEMBER	0.30	x						0.	0.	0.
(16) SYLVIA BEVILLE	37.50	<u> </u>						0.	0.	
CLERK/EXECUTIVE DIRECTOR	57.50	1		x				102,032.	0.	5,299.
		-								5,255
		1								
				I						

_	990 (2016) PARTNERSE WORKFORCE		RZ	A S	SKI	ГГI	LEI	C		04-3	530	915	De	9
	990 (2016) WORK FORCE t VII Section A. Officers, Directors, Trust		nlov		0.0	ч Ц:	abo		Componented Employe		550	010	Pa	ge 8
1 01	(A)	(B)	pioy		(0	C)		STC	(D)	(E)			(F)	
	Name and title	Average hours per week (list any	box offi	not c , unle cer ar	ss pe	more rson i	than is bot	h an	Reportable compensation from the	Reportable compensatio from related organization	on d	an	timateo nount c other pensat	of
		hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MI	SC)	org: and	om the anizatio d relate inizatio	on ed
									r					
	Sub-total Total from continuation sheets to Part VI								102,032.		0.		5,29	0.
d 2	Total (add lines 1b and 1c)					_	_	► no r	102,032. eceived more than \$100),000 of reportab	0. le		5,29	99. 1
	compensation from the organization			-		_							Yes	⊥ No
3	Did the organization list any former officer, line 1a? <i>If</i> "Yes," <i>complete Schedule J for su</i>			·		•	,	,	0			3		х
4	For any individual listed on line 1a, is the su	m of reportab	le co	omp	ensa	atior	n and	d ot	•	the organization				x
5	and related organizations greater than \$150 Did any person listed on line 1a receive or a	ccrue compe	nsat	ion f	rom	any	/ unr	elat	ted organization or indivi	idual for services	;	4		x
Sec	rendered to the organization? If "Yes," comp tion B. Independent Contractors		eji	or si	ucn	Ders	SOIT .					5		21
1	Complete this table for your five highest cor the organization. Report compensation for t										npens	ation f	rom	
	(A) Name and business			ONI					(B) Description of s		С	(C omper	;) nsatior)
								_						
2	Total number of independent contractors (ir \$100,000 of compensation from the organiz	•	iot li	mite	d to		se li: 0	stec	d above) who received m	nore than				

		(2016) WORKFORC	E, IN	IC.			04-3530	815 Page 9
Pai	rt VII							
		Check if Schedule O contains a	response	or note to any lir	ne in this Part VIII			
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
nts Its	1 a	Federated campaigns	1a					
Contributions, Gifts, Grants and Other Similar Amounts		Membership dues						
¶ Gu		Fundraising events						
ar /		Related organizations						
s, o		Government grants (contributions)	1e 1,	099,022.				
ion		All other contributions, gifts, grants, and						
but	-	similar amounts not included above	lf	4,105.				
i di	a	Noncash contributions included in lines 1a-1f: \$						
aŭ	-	Total. Add lines 1a-1f			1,103,127.			
				Business Code				
e,	2 a	PROGRAM SERVICE RE	VENU	611710	15,000.	15,000.		
zio	b				,			
Sei	c							
eve	d							
Program Service Revenue	e							
Pre	f	All other program service revenue						
		Total. Add lines 2a-2f			15,000.			
	3	Investment income (including divide						
		other similar amounts)			218.			218.
	4	Income from investment of tax-exen						
	5	Royalties	•					
		() Real	(ii) Personal				
	6 a	Gross rents 12	,926.					
		Less: rental expenses	0.					
		Rental income or (loss)	,926.					
		Net rental income or (loss)			12,926.			12,926.
		· · · ·	ecurities	(ii) Other				-
		assets other than inventory						
	b	Less: cost or other basis						
		and sales expenses						
	с	Gain or (loss)						
		Net gain or (loss)		· · · · · · · · · · · · · · · · · · ·				
ø		Gross income from fundraising ever						
nu		including \$	of					
eve		contributions reported on line 1c). S	ee					
ж Н		Part IV, line 18	a					
Other Revenue	b	Less: direct expenses						
0	с	Net income or (loss) from fundraisin	g events	►				
	9 a	Gross income from gaming activities	s. See					
		Part IV, line 19	a					
	b	Less: direct expenses	b					
	с	Net income or (loss) from gaming ac	tivities .	🕨				
	10 a	Gross sales of inventory, less return	s					
		and allowances	a					
	b	Less: cost of goods sold	b					
	с	Net income or (loss) from sales of in	ventory .	🕨				
		Miscellaneous Revenue		Business Code				
	11 a							
	b							
	с							
		All other revenue						
	е	Total. Add lines 11a-11d		►				
	12	Total revenue. See instructions.		►	1,131, <u>271.</u>	15,000.	0.	13,144.

PARTNERSHIPS FOR A SKILLED WORKFORCE, INC.

	t IX Statement of Functional Expense	ses			
Secti	on 501(c)(3) and 501(c)(4) organizations must com	plete all columns. All oth	er organizations must co	omplete column (A).	
	Check if Schedule O contains a respor	nse or note to any line in	this Part IX		X
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21 \dots				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	108,281.	92,039.	16,242.	
6	Compensation not included above, to disqualified	100,201.	52,055.	10,212.	
U	persons (as defined under section $4958(f)(1)$) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	413,147.	392,268.	20,879.	
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits	29,758.	26,333.	3,425.	
10	Payroll taxes	42,242.	37,231.	5,011.	
11	Fees for services (non-employees):				
а	Management				
b	Legal	15,705. 82,729.	3,354.	15,705. 79,375.	
	Accounting	04,149.	5,554.	19,515.	
d	Lobbying				
e f	Professional fundraising services. See Part IV, line 17 Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
9	column (A) amount, list line 11g expenses on Sch 0.)	344,545.	343,382.	1,163.	
12	Advertising and promotion	3,805.	3,805.		
13	Office expenses	13,331.	12,603.	728.	
14	Information technology				
15	Royalties				
16	Occupancy	64,109.	47,390.	16,719.	
17	Travel	9,264.	9,264.		
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19 00	Conferences, conventions, and meetings				
20 21	Interest Payments to affiliates				
21	Depreciation, depletion, and amortization	44,577.	44,577.		
22	Insurance	4,885.	3,288.	1,597.	
24	Other expenses. Itemize expenses not covered	-	-		
	above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
	amount, list line 24e expenses on Schedule 0.)				
а	DUES AND FEES	12,394.	11,844.	550.	
b	TELEPHONE	4,635.	4,363.	272.	
С	EQUIPMENT	3,384.	3,121.	263.	
d	PRINTING AND REPRODUCTI	348.	348.		
	All other expenses	1,197,139.	1,035,210.	161,929.	0.
25	Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization	±,±91,±39.	±,033,410•	, <i>343</i> .	0.
26	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
6220.1					Form 990 (2016)

_

PARTNERSHIPS FOR A SKILLED WORKFORCE, INC. Form 990 (2016) Part X Balance Sheet

04-3530815 Page 11

		Check if Schedule O contains a response or no	te to ar	y line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			35,786.	1	36,230.
	2	Savings and temporary cash investments			81,633.	2	48,477.
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			146,952.	4	153,643.
	5	Loans and other receivables from current and for					
		trustees, key employees, and highest compens	ated er	nployees. Complete			
		Part II of Schedule L				5	
	6	Loans and other receivables from other disqual					
		section 4958(f)(1)), persons described in sectior	n 4958(c)(3)(B), and contributing			
		employers and sponsoring organizations of sec	tion 50	1(c)(9) voluntary			
\$		employees' beneficiary organizations (see instr)	Comp	lete Part II of Sch L		6	
Assets	7	Notes and loans receivable, net				7	
Ä	8	Inventories for sale or use				8	
	9				13,747.	9	9,467.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	133,730.			
	b	Less: accumulated depreciation		97,003.	81,304.	10c	36,727.
	11	Investments - publicly traded securities				11	
	12	Investments - other securities. See Part IV, line				12	
	13	Investments - program-related. See Part IV, line				13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11				15	
	16	Total assets. Add lines 1 through 15 (must equ			359,422.	16	284,544.
	17	Accounts payable and accrued expenses			134,324.	17	125,864.
	18	Grants payable				18	
	19	Deferred revenue			550.	19	
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete				21	
es	22	Loans and other payables to current and forme	office	rs, directors, trustees,			
Liabilities		key employees, highest compensated employee	es, and	disqualified persons.			
iab		Complete Part II of Schedule L				22	
_	23	Secured mortgages and notes payable to unrel				23	
	24	Unsecured notes and loans payable to unrelate				24	
	25	Other liabilities (including federal income tax, pa	· · · · · · · · · · · · · · · · · · ·				
		parties, and other liabilities not included on lines	s 1 7-24). Complete Part X of			
		Schedule D			124 074	25	105 064
	26	Total liabilities. Add lines 17 through 25			134,874.	26	125,864.
		Organizations that follow SFAS 117 (ASC 958		k here ► 🔽 and			
ces		complete lines 27 through 29, and lines 33 ar			224 549		150 600
an	27	Unrestricted net assets			224,548.	27	158,680.
Ba	28	Temporarily restricted net assets				28	
pu	29					29	
ц		Organizations that do not follow SFAS 117 (A	SC 95	B), check here ▶ 🛄			
Net Assets or Fund Balances		and complete lines 30 through 34.				00	
set	30	Capital stock or trust principal, or current funds				30	
As	31	Paid-in or capital surplus, or land, building, or ed		F		31	
Net	32	Retained earnings, endowment, accumulated in			224,548.	32	158,680.
	33	Total net assets or fund balances			359,422.	33 34	284,544
	34				555,344.		. 202,344

	PARTNERSHIPS FOR A SKILLED					
Form	1990 (2016) WORKFORCE, INC.	04-	-353081	5	Page	∍ 12
Ра	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI				[
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,1			
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,1			
3	Revenue less expenses. Subtract line 2 from line 1	3		65,		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	2	24,	54	.8.
5	Net unrealized gains (losses) on investments	5				
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9				0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				~ ~	
	column (B))	10	1	58,	68	0.
Ра	rt XII Financial Statements and Reporting				Г	37
	Check if Schedule O contains a response or note to any line in this Part XII					X
				Ye	es	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Scheduk					37
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			<u>ч</u>	_	X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewe	d on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis				,	
b	Were the organization's financial statements audited by an independent accountant?			<u>}</u>	<u> </u>	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separa	te basis	,			
	consolidated basis, or both:					
	X Separate basis Gonsolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the second			2	7	
	review, or compilation of its financial statements and selection of an independent accountant?			;	<u> </u>	
0-	If the organization changed either its oversight process or selection process during the tax year, explain in Sch					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the S					х
h	Act and OMB Circular A-133? If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ			4		
b						
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits			m 9 9		016)
			FUI			010)

SC	HED	DULE A		Dublic Cho	rity Status on		slia G	innort		OMB No. 1545-0047
(Fo	rm 99	90 or 990-EZ)			rity Status an nization is a section 50 [.]					2016
					47(a)(1) nonexempt cha			or a section		2010
		of the Treasury			Attach to Form 990 or F	orm 990-	EZ.			Open to Public
		nue Service			(Form 990 or 990-EZ) and		ions is at ^N	ww.irs.gov/fo		Inspection
Nan	ne of t	the organizati			OR A SKILLED					identification number
De		Decen		FORCE, INC						4-3530815
	rt I				All organizations must co				S	
	organ		•		For lines 1 through 12, c					
1	H	-			on of churches described			1)(A)(I).		
2 3	H				Attach Schedule E (Forn anization described in se			::)		
4					njunction with a hospital				Viiii) Enter	the hospital's name
-		city, and stat			njunetion with a nospital	ucsenber	a in Sectio			the hospital s hame,
5				or the benefit of a co	llege or university owned	d or operat	ted bv a d	overnmental	unit describ	bed in
Ū		-	-	Complete Part II.)		a er epera				
6					nental unit described in	section 17	70(b)(1)(A)	(v).		
7	X		· -	-	intial part of its support f				he general	public described in
		section 170(b)(1)(A)(vi). (C	omplete Part II.)						
8		A community	trust describe	ed in section 170(b)	(1)(A)(vi). (Complete Par	t II.)				
9		An agricultura	al research org	ganization described	in section 170(b)(1)(A)(ix) operate	ed in conju	unction with a	land-grant	college
		or university of	or a non-land-ç	grant college of agric	ulture (see instructions).	Enter the	name, cit	y, and state o	f the colleg	e or
		university:								
10					e than 33 1/3% of its sup					
					ct to certain exceptions,					
					(less section 511 tax) fr	om busine	sses acqu	ired by the o	ganization	after June 30, 1975.
				mplete Part III.)	i ali da dast fau sublis sa			O(-)(A)		
11 12	H	-	-	-	ively to test for public sa ively for the benefit of, to				orn out the	purpasso of one or
12					ed in section 509(a)(1) o					
					of supporting organizatio					
а		7			upervised, or controlled					<i>r</i> aivina
					gularly appoint or elect a	•	-			
			-	complete Part IV, Se						
b		Type II. A s	upporting org	anization supervised	d or controlled in connec	tion with it	s support	ed organizatio	on(s), by ha	iving
		control or n	nanagement o	of the supporting org	anization vested in the s	ame perso	ons that co	ontrol or mana	age the sup	ported
	_		. ,	t complete Part IV,						
С		Type III fur	ctionally inte	egrated. A supportin	g organization operated	in connec	tion with,	and functiona	lly integrate	ed with,
					s). You must complete I					
d					orting organization oper				•	
					zation generally must sat				d an attent	iveness
					nplete Part IV, Sections				II. Turne III	
е			-		written determination fro nally integrated support			а туре ї, туре	II, Type III	
f	Ente	er the number								
				n about the supporte	ed organization(s)					
		i) Name of supp		(ii) EIN	(iii) Type of organization	(iv) Is the orga in your governi	nization listed	(v) Amount o	monetary	(vi) Amount of other
		organization			(described on lines 1-10 above (see instructions))	Yes	No	support (see ir	nstructions)	support (see instructions)
Tota	ıl									

Schedule A (Form 990 or 990 EZ) 2016 WORKFORCE , INC.

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

<u>Sec</u>	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	969,389.	1,032,592.	1,115,059.	1,162,928.	1,103,127.	5,383,095.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	969,389.	1,032,592.	1,115,059.	1,162,928.	1,103,127.	5,383,095.
	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						5,383,095.
	ction B. Total Support						, , ,
	ndar year (or fiscal year beginning in) 🕨	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
	Amounts from line 4	969,389.	1,032,592.	1,115,059.	1,162,928.	1,103,127.	5,383,095.
	Gross income from interest,	,	, , .	, , .	, , , -	, , -	
Ŭ	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources	1,953.	5,587.	9,648.	10,860.	13,144.	41,192.
9		_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					
3	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
10	or loss from the sale of capital						
		1					
44	assets (Explain in Part VI.) Total support. Add lines 7 through 10						5,424,287.
	Gross receipts from related activities,	oto, (coo instructiv	2020)			12	257,030.
	First five years. If the Form 990 is for			d fourth or fifth to			257,050.
13	organization, check this box and stop				-	11 30 1(0)(3)	
Sec	ction C. Computation of Publ	ic Support Pe	rcentage				
	Public support percentage for 2016 (•	olumn (f))		14	99.24 %
	Public support percentage from 2015					15	99.38 %
	33 1/3% support test - 2016. If the c						
100	stop here. The organization qualifies						
h	33 1/3% support test - 2015. If the c						
~	and stop here. The organization qual						
17-	10% -facts-and-circumstances tes						or more
170	and if the organization meets the "fac						
	C				•	•	
h	meets the "facts-and-circumstances"						10% or
ů	10% -facts-and-circumstances tes more and if the organization mosts the	-					
	more, and if the organization meets the						
40	organization meets the "facts-and-circ						
18	Private foundation. If the organization	n ula not check à	box on line 13, 16	a, 100, 17a, 0r 17b	o, check this box a	ind see instructions	ي ا

Schedule A (Form 990 or 990-EZ) 2016

Schedule A (Form 990 or 990-EZ) 2016 WORKFORCE, INC. Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth	tax year as a section	on 501(c)(3) organ	nization,
	check this box and stop here						
Sec	ction C. Computation of Publ	ic Support Pe	rcentage				
15	Public support percentage for 2016 (I	ine 8, column (f) d	ivided by line 13, o	olumn (f))		15	%
16	Public support percentage from 2015	Schedule A, Part	III, line 15			16	%
	ction D. Computation of Invest						
17	Investment income percentage for 20	16 (line 10c, colur	nn (f) divided by lir	ne 13, column (f)))	17	%
18	Investment income percentage from	2015 Schedule A,	Part III, line 17			18	%
19a	33 1/3% support tests - 2016. If the	organization did n				33 1/3% , and line	17 is not
	more than 33 1/3%, check this box a						
b	33 1/3% support tests - 2015. If the						
	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organizatio			-		-	
	23 09-21-16						90 or 990-EZ) 2016

PARTNERSHIPS FOR A SKILLED WORKFORCE, INC.

04-3530815 Page 4

1..

1 ...

Schedule A (Form 990 or 990-EZ) 2016 WORKFORCE , Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If* "Yes," *answer* (*b*) *and* (*c*) *below.*
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," *and if you checked 12a or 12b in Part I, answer (b) and (c) below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in Part VI.*
- 7 Did the organization provide a grant, Ioan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If* "*Yes*," *provide detail in* **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in Part VI.*
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in Part VI.*
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer 10b below.*
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
-		
3a		
3b		
3c		
4a		
4b		
4c		
5a		
5b		
5c		
6		
7		
8		
5		
9a		
9b		
9c		
10a		
10b		

PARTNERSHIPS FOR A SKILLED

04-3530815 Page 5

Sche	edule A (Form 990 or 990-EZ) 2016 WORKFORCE , INC . 04 -	353081	5 Pa	age 5
Pa	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
-	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instruction	ons).		
а	The organization satisfied the Activities Test. <i>Complete line 2 below</i> .			
b	The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i>			
с	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	e instructions		
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Schedule A (Form 990 or 990 EZ) 2016 WORKFORCE , INC . Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI.) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
see instructions)	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions)	6		
7 Check here if the current year is the organization's first as a non-functionally	integrate	ed Type III supporting or	panization (see

instructions).

Schedule A (Form 990 or 990-EZ) 2016

	PARTNERSHIPS		0	1 2520015
	dule A (Form 990 or 990 EZ) 2016 WORKFORCE , IN		0	4-3530815 Page 7
Pa		(a)(3) Supporting Org	anizations _(continued)	
Sect	on D - Distributions			Current Year
_1	Amounts paid to supported organizations to accomplish exe	· · · ·		
2	Amounts paid to perform activity that directly furthers exemp	ot purposes of supported		
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizatior	IS	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions			
7	Total annual distributions. Add lines 1 through 6			
8	Distributions to attentive supported organizations to which the	ne organization is responsive	e	
	(provide details in Part VI). See instructions			
9	Distributable amount for 2016 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount		· · · · · · · · · · · · · · · · · · ·	
Sect	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2016	(iii) Distributable Amount for 2016
1	Distributable amount for 2016 from Section C, line 6		A	
2	Underdistributions, if any, for years prior to 2016 (reason-			
2	able cause required- explain in Part VI). See instructions			
3	Excess distributions carryover, if any, to 2016:			
a	Excess distributions carryover, if any, to 2010.			
a b				
	From 2013			
-	From 2014			
-	From 2015			
-	Total of lines 3a through e			
	Applied to underdistributions of prior years			
	Applied to 2016 distributions of phot years			
i	Carryover from 2011 not applied (see instructions)			
<u>-</u>	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2016 from Section D,			
-	line 7: \$			
	Applied to underdistributions of prior years			
	Applied to 2016 distributable amount			
	Remainder. Subtract lines 4a and 4b from 4			
5	Remaining underdistributions for years prior to 2016, if			
5	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions			
6	Remaining underdistributions for 2016. Subtract lines 3h			
Ŭ	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions			
7	Excess distributions carryover to 2017. Add lines 3j			
'	and 4c			
8	Breakdown of line 7:			
a				
-	Excess from 2013			
	Excess from 2014			
	Excess from 2015			
	Excess from 2016			
e				Earm 000 or 000 EZ) 2016

Schedule A (Form 990 or 990-EZ) 2016

		PARTNERSHI		RΑ	SKILLED	
Schedule A	(Form 990 or 990-EZ) 2016	WORKFORCE,	INC.			04-3530815 Page 8
Part VI	Part IV, Section A, lines 1, line 1; Part IV, Section D,	, 2, 3b, 3c, 4b, 4c, 5a, lines 2 and 3; Part IV,	6, 9a, 9b, Section E,	9c, 11 lines ⁻	a, 11b, and 11c; Pa 1c, 2a, 2b, 3a, and 3	e 10; Part II, line 17a or 17b; Part III, line 12; rt IV, Section B, lines 1 and 2; Part IV, Section C, 3b; Part V, line 1; Part V, Section B, line 1e; Part V, his part for any additional information.
					/	

SC	HEDULE D	Supplementa	al Financial Statemen	ts		OMB No. 1545-0047
(Forn	Form 990) Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.				2010	
Depart	ment of the Treasury		Attach to Form 990.			Open to Public
	Revenue Service	► Information about Schedule D (For	m 990) and its instructions is at www	.irs.gov/f	orm990	. Inspection
Nam	e of the organizati	on PARTNERSHIPS FOR A WORKFORCE, INC.	SKILLED		Empl	oyer identification number 04-3530815
Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.Comp						
		n answered "Yes" on Form 990, Part IV, lir				·
			(a) Donor advised funds	(b) Fund	s and other accounts
1	Total number at e	nd of year				
2		of contributions to (during year)				
3	Aggregate value o	of grants from (during year)				
4	Aggregate value a	t end of year				
5	Did the organization	on inform all donors and donor advisors in	writing that the assets held in donor ad	vised fun	ds	
	are the organization	on's property, subject to the organization's	exclusive legal control?			Yes 📖 No
6	Did the organization	on inform all grantees, donors, and donor a	dvisors in writing that grant funds can	be used o	only	
	for charitable purp	ooses and not for the benefit of the donor o	or donor advisor, or for any other purpo	se confer	ring	
	impermissible priv					Yes No
Par	t II Conserv	ation Easements. Complete if the or	ganization answered "Yes" on Form 99	D, Part IV,	line 7.	
1	Purpose(s) of cons	servation easements held by the organizat	ion (check all that apply).			
		n of land for public use (e.g., recreation or e	education)	istorically	importa	ant land area
	Protection c	of natural habitat	Preservation of a c	ertified hi	storic st	tructure
	Preservation	n of open space				
2	Complete lines 2a	through 2d if the organization held a quali	fied conservation contribution in the for	m of a co	nservat	tion easement on the last
	day of the tax yea					Held at the End of the Tax Year
а		onservation easements			2a	
b		ricted by conservation easements			2b	
С		vation easements on a certified historic str			2c	
d		vation easements included in (c) acquired				
	listed in the Nation	nal Register			2d	
3	Number of conser	vation easements modified, transferred, re	leased, extinguished, or terminated by	the orgar	ization	during the tax
	year 🕨					
4		where property subject to conservation ea		-		
5	-	tion have a written policy regarding the pe				
-		forcement of the conservation easements i				
6	Staff and voluntee	er hours devoted to monitoring, inspecting,	handling of violations, and enforcing c	onservatio	on ease	ments during the year
-						
7		ses incurred in monitoring, inspecting, hand	aling of violations, and enforcing conse	vation ea	Isement	is during the year
0		vation easement reported on line 2(d) above	a action the requirements of eastion 1	70/h)///E	b)/i)	
8						Yes No
9)(4)(B)(ii)? be how the organization reports conservat				
5		be now the organization reports conservation be now the organization reports conservation of the footnote to the organization of the organizatio				
	conservation ease				jainzatio	on a accounting for
Par		ations Maintaining Collections o	f Art. Historical Treasures. or	Other S	Simila	r Assets.
		f the organization answered "Yes" on Form				
1a	If the organization	elected, as permitted under SFAS 116 (AS	SC 958), not to report in its revenue sta	tement ar	nd balar	nce sheet works of art.
	•	s, or other similar assets held for public ex				•
		tnote to its financial statements that descr				
b		elected, as permitted under SFAS 116 (AS		ent and b	alance	sheet works of art, historical
		r similar assets held for public exhibition, e				
	relating to these it				71.	J
	-	ided on Form 990, Part VIII, line 1			▶ \$	
					▶ \$	
2	• •	received or held works of art, historical tre				
		unts required to be reported under SFAS 1		5,		
а	-	on Form 990, Part VIII, line 1			▶ \$	
		1 Form 990, Part X				
			- (. •	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. 632051 08-29-16

	-	SHIPS FOR A	A SKILLED					
Sche		CE, INC.					530815	
Par	t III Organizations Maintaining C	collections of A	rt, Historical Ti	reasures, o	or Other	Similar Asse	ets(continue	əd)
3	Using the organization's acquisition, accessi	on, and other record	ls, check any of the	following that	at are a sigr	nificant use of its	collection i	tems
	(check all that apply):							
а	Public exhibition	d	Loan or exc	hange progra	ams			
b	Scholarly research	е	Other					
с	Preservation for future generations							
4	Provide a description of the organization's co	ollections and explai	n how they further	the organizati	ion's exemp	ot purpose in Pa	rt XIII.	
5	During the year, did the organization solicit o							
	to be sold to raise funds rather than to be ma			-			Yes	No No
Par	t IV Escrow and Custodial Arran						line 9, or	
	reported an amount on Form 990, Pa		5			, ,	,	
1 a	Is the organization an agent, trustee, custod	ian or other intermed	liary for contributio	ns or other as	ssets not in	cluded		
	on Form 990, Part X?						Yes	No No
b	If "Yes," explain the arrangement in Part XIII							
	, , , , , , , , , , , , , , , , , , , ,	I.	5				Amount	
с	Beginning balance					1c		
	Additions during the year					1d		
	Distributions during the year					1e		
f	Ending balance					1f		
2a	Did the organization include an amount on F						Yes	No
	If "Yes," explain the arrangement in Part XIII.				-	•		
Par								
	· · · ·	(a) Current year	(b) Prior year			Three years back	(e) Four ye	ears back
1a	Beginning of year balance	((-)		1-7	<u> </u>		
	Contributions							
	Net investment earnings, gains, and losses							
	Grants or scholarships							
	Other expenditures for facilities							
Ũ	and programs							
f	Administrative expenses							
g 2	End of year balance Provide the estimated percentage of the curr	ront year and balanc	o (lino 1 a. column (
ے a	Board designated or guasi-endowment	Tent year end baland	%					
a b	Permanent endowment	%						
	Temporarily restricted endowment	%						
C	The percentages on lines 2a, 2b, and 2c sho							
2-			ation that are hold	and administr	ared for the	organization		
Sa	Are there endowment funds not in the posse	ssion of the organiza	ation that are new a	and administe	ered for the	organization	V	
	by: (i) unrelated organizations							es No
	(i) unrelated organizations						. 3a(i)	
b	(ii) related organizations			•••••			3a(ii)	
	If "Yes" on line 3a(ii), are the related organiza			·			3b	
4	t VI Land, Buildings, and Equipm		owment funds.					
Fai			Dout IV line 11e		Dout Vilia	no 10		
	Complete if the organization answere							
	Description of property	(a) Cost or o basis (investr		t or other (other)	.,	umulated eciation	(d) Book v	aiue
1-	Land				uepie			
	Land							
	Buildings							
	Leasehold improvements							
	Equipment		1 :	33,730.	c	97,003.	36	,727.
	Other				3	<u>,,,,,,,,,</u>		<u>,727.</u>
Iota	. Add lines 1a through 1e. (Column (d) must e	quai Form 990, Part	л, coiumn (B), line	1 UC.)		🕨 📘	30	,141•

Schedule D (Form 990) 2016

Schedule D (Form 990) 2016 WORKFORCE ,	INC.		04-3530815 Page 3
Part VII Investments - Other Securities.			
Complete if the organization answered "Ye			
(a) Description of security or category (including name of security	y) (b) Book value	(c) Method of valuation: Cos	t or end-of-year market value
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	•		
Part VIII Investments - Program Related.			
Complete if the organization answered "Ye		11c See Form 990 Part X line 1	3
(a) Description of investment	(b) Book value	(c) Method of valuation: Cos	
(1)			
(2)			
(3)			
(4)			
(5)			
<u>(6)</u>			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
	on Form 000 Dart IV line	11d Cas Form 000 Dart V line 1	E
Complete if the organization answered "Ye	a) Description	The See Form 990, Part A, line 13	(b) Book value
			(b) DOOK Value
(1)			
(2)			
(3)			
(5)	_		
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B)	line 15.)		🕨
Part X Other Liabilities.			
Complete if the organization answered "Ye	· · · · · · · · · · · · · · · · · · ·		line 25.
1.(a) Description of liability		(b) Book value	
(1) Federal income taxes			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B)	line 25.) ►		
2. Liability for uncertain tax positions. In Part XIII, prov		o the organization's financial state	ments that reports the
organization's liability for uncertain tax positions un			

Schedule D (Form 990) 2016

	PARTNERSHIPS FOR A SKILLED			
Sche	dule D (Form 990) 2016 WORKFORCE , INC .		04-	3530815 Page 4
-	t XI Reconciliation of Revenue per Audited Financial Stateme	ents With Revenue pe		
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	-		
1	Total revenue, gains, and other support per audited financial statements		1	1,131,271.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities			
с	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)			
е	Add lines 2a through 2d		2e	0.
3	Subtract line 2e from line 1		3	1,131,271.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
с	Add lines 4a and 4b		4c	0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5	1,131,271.
Pa	t XII Reconciliation of Expenses per Audited Financial Statem	ents With Expenses	per Retu	rn.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.			
1	Total expenses and losses per audited financial statements		1	1,197,139.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
а	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
с	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		_
е	Add lines 2a through 2d		2e	0.
3	Subtract line 2e from line 1		3	1,197,139.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
С	Add lines 4a and 4b			0.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)		5	1,197,139.
Pa	t XIII Supplemental Information.			

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

PSW, INC. ACCOUNTS FOR UNCERTAINTY IN INCOME TAXES IN ACCORDANCE WITH ASC
TOPIC, INCOME TAXES. THIS STANDARD CLARIFIES THE ACCOUNTING FOR
UNCERTAINTY IN TAX POSITIONS AND PRESCRIBES A RECOGNITION THRESHOLD AND
MEASUREMENT ATTRIBUTE FOR THE FINANCIAL STATEMENTS REGARDING A TAX
POSITION TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. PSW, INC. HAS
DETERMINED THAT THERE ARE NO UNCERTAIN TAX POSITIONS WHICH QUALIFY FOR
EITHER RECOGNITION OR DISCLOSURE IN THE FINANCIAL STATEMENTS AT JUNE 30,
2017 AND 2016. PSW, INC.'S INFORMATION RETURNS ARE SUBJECT TO EXAMINATION
BY THE FEDERAL AND STATE JURISDICTIONS.

Schedule D (Form 990) 2016 WORKFORCE , INC .	04-3530815 Page 5
Schedule D (Form 990) 2016 WORKFORCE , INC . Part XIII Supplemental Information (continued)	

SCHEDULE O (Form 990 or 990-EZ) Department of the Treasury Internal Revenue Service	Supplemental Information to Form 990 or 990 Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ. Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/		OMB No. 1545-0047
Name of the organization	PARTNERSHIPS FOR A SKILLED	Employer ide	entification number
	WORKFORCE, INC.	04-353	30815
FORM 990, PART	I, LINE 1, DESCRIPTION OF ORGANIZATION MIS	SION:	
THROUGH EDUCAT	ION AND TRAINING FOR 21ST CENTURY JOBS AND	(2) HELE	þ
COMPANIES DEVEL	LOP A WELL TRAINED WORKFORCE SO THAT THEY M	IIGHT SUF	RVIVE
AND PROSPER.			
FORM 990, PART	III, LINE 4B, PROGRAM SERVICE ACCOMPLISHME	INTS:	
NURSE TO FOCUS	ON NURSING DUTIES.		
FORM 990, PART	III, LINE 4D, OTHER PROGRAM SERVICES:		
RETAIL			
AT THE REQUEST	OF RETAILERS IN THE REGION, A RETAIL PATHW	AYS INI	TIATIVE
WAS CREATED TO	ENHANCE THE CUSTOMER SERVICE SKILLS OF NEW	RETAIL	
WORKERS. THIS W	VILL BE THE FIRST STEP IN THEIR RETAIL CARE	ERS.	
EXPENSES \$ 94,5	592. INCLUDING GRANTS OF \$ 0. REVENUE \$	0.	
FORM 990, PART	VI, SECTION B, LINE 11B:		
THE 990 IS PRES	SENTED TO THE FINANCE COMMITTEE, CHAIRED BY	THE TRE	EASURER,
WHO RECOMMENDS	ACTION TO THE BOARD OF DIRECTORS, WHO VOTE	AT THE	MONTHLY
MEETING. MEMBER	R OF THE FINANCE COMMITTEE AND THE BOARD OF	DIRECTO	ORS RECEIVE
A COPY OF THE S	990 IN THE MEETING PACKET DISTRIBUTED PRIOR	TO EACH	H MEETING.
FORM 990, PART	VI, SECTION B, LINE 12C:		
CONFLICT OF INT	TEREST ENFORCEMENT. THE MAJOR AREA WHERE CO	NFLICTS	OF
INTEREST MAY OC	CCUR IS IN THE PROCUREMENT OF GOODS AND SER	VICES.]	N ADDITION
	ATTESTATION, PARTICIPANTS – DIRECTORS, COMMI tion Act Notice, see the Instructions for Form 990 or 990-EZ. Scher		IBERS AND 90 or 990-EZ) (2016)

STAFF- IN THE SELECTION OF GOODS AND SERVICES ARE REQUIRED TO SIGN A FORM
STATING THAT THERE IS NO CONFLICT OF INTEREST OR DIVULGING THE GROUNDS FOR
POTENTIAL REAL OR PERCEIVED CONFLICT. MEMBERS WITH A CONFLICT ARE REQUIRED
TO WITHDRAW FROM THE SELECTION.
FORM 990, PART VI, SECTION B, LINE 15:
NO LESS THAN EVERY THREE YEARS, THE OFFICE MANAGER IDENTIFIES A MAJOR STUDY
OF NON-PROFIT ORGANIZATIONS' SALARIES. THE RANGES ARE COMPARED TO EXISTING
RANGES FOR EACH POSITION. IF NECESSARY, THE RANGES ARE ADJUSTED AND
PRESENTED TO THE GOVERNANCE COMMITTEE FOR REVIEW AND APPROVAL. THE
EXECUTIVE DIRECTOR'S SALARY MUST FALL WITHIN THOSE RANGES AND IT IS
APPROVED BY THE BOARD.
FORM 990, PART VI, SECTION C, LINE 19:
GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS
ARE AVAILABLE UPON REQUEST.
FORM 990, PART IX, LINE 11G, OTHER FEES:
STIPENDS:
PROGRAM SERVICE EXPENSES 66,936.
MANAGEMENT AND GENERAL EXPENSES 0.
FUNDRAISING EXPENSES 0.
TOTAL EXPENSES 66,936.
SUBCONTRACTORS:
PROGRAM SERVICE EXPENSES 270,708.
MANAGEMENT AND GENERAL EXPENSES 0.
FUNDRAISING EXPENSES 0.
632212 08-25-16 Schedule O (Form 990 or 990-EZ) (2016)

Page 2

Employer identification number 04-3530815

Schedule O (Form 990 or 990-EZ) (2016)

Name of the organization PARTNERSHIPS FOR A SKILLED

WORKFORCE, INC.

Schedule O (Form 990 or 990-EZ) (2016) Name of the organization PARTNERSHIPS FOR A SKILLED	Page Employer identification numbe
WORKFORCE, INC.	04-3530815
TOTAL EXPENSES	270,708
OTHER :	
PROGRAM SERVICE EXPENSES	5,738
MANAGEMENT AND GENERAL EXPENSES	1,163
FUNDRAISING EXPENSES	0
TOTAL EXPENSES	6,901
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	344,545
PART XII, LINE 2C	
THE PROCESS DID NOT CHANGE FROM THE PRIOR YEAR.	